



*House Education & Economic Development Subcommittee
February 22nd, 2018*



*Senate Education, Business & Administration Subcommittee
February 26th, 2018*

THE MARYLAND STADIUM AUTHORITY

Mission

- To plan, finance, build and manage sports and entertainment facilities in Maryland.
- Provide enjoyment, enrichment, education, and business opportunities for citizens.
- Develop partnerships with local governments, universities, private enterprise and the community.

Priorities

- Safety and security
- Fiduciary responsibility
 - Financial management
 - Property management
- Diversity of stadium events
- On-time and on-budget construction management

What We Do

1. Operate and maintain Camden Yards Sports Complex real estate assets on behalf of the State of Maryland.
2. Oversee feasibility studies and construction projects for local municipalities or state agencies upon request.
3. Oversee Baltimore City Schools Construction Program (21st Century Schools).
4. Oversee Project C.O.R.E. demolition program.
5. Promote the use of sports-related facilities across Maryland to foster economic development.

The Department of Legislative Services (DLS) recommends that MSA update the subcommittees on the progress of the Baltimore City School Revitalization Program.

See pages 10-19

- Overview: page - 10
- Contract Administration: page - 12
- Schools Construction Savings - page 19

HIGHLIGHTS

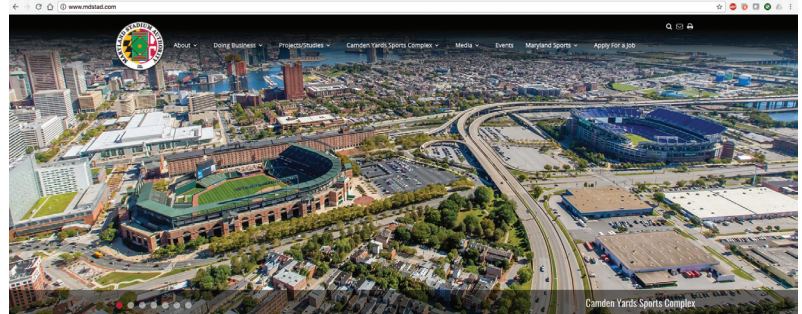
✓ Three members of our Leadership team received recognition for their work:

- ➔ **Vernon Conaway Jr.**- NCS4 2017 Professional of the Year for the NFL
- ➔ **David Raith**- Best in Finance CFO Award by the Baltimore Business Journal
- ➔ **Terry Hasseltine**- Sport Tourism Executive of the Year by the National Association of Sports Commissions



✓ New Maryland Stadium Authority (mdstad.com) website

✓ Our staff now participate in Visit Baltimore's Certified Tourism Ambassador (CTA) program; to date 10 employees are CTA's



✓ 150+ events at Camden Yards Sports Complex

✓ We received *Environmental Leadership Award* from VEOLIA for work with Chilled Water Plant I Upgrade at Baltimore City Convention Center



#KeepingBaltimoreCool

SECURITY & PUBLIC SAFETY

- ✓ Participated in the Maryland Department of Health's Opioid Overdose Response Program
- ✓ Partnered with University of Maryland Medical Center's Shock Trauma doctors and nurses to provide "Stop the Bleed" training to staff
- ✓ Deployed Active Shooter Ballistic Boards and Stop the Bleed kits throughout MSA Administrative offices
- ✓ Conducted tabletop exercises at Oriole Park at Camden Yards & M&T Bank Stadium to test the emergency preparedness of first responders. Nearly 100 first responders and private stakeholders that focused on pertinent threats to the complex during sporting events.



MAINTAINING REAL ESTATE ASSETS

✓ Applied for LEED Certification for Oriole Park at Camden Yards and the Warehouse at Camden Yards (both projected to be Silver)

✓ Oriole Park at Camden Yards upgrades to LED sports lighting

✓ Worked with the Ravens to complete Phase I of enhancements of M&T Bank Stadium

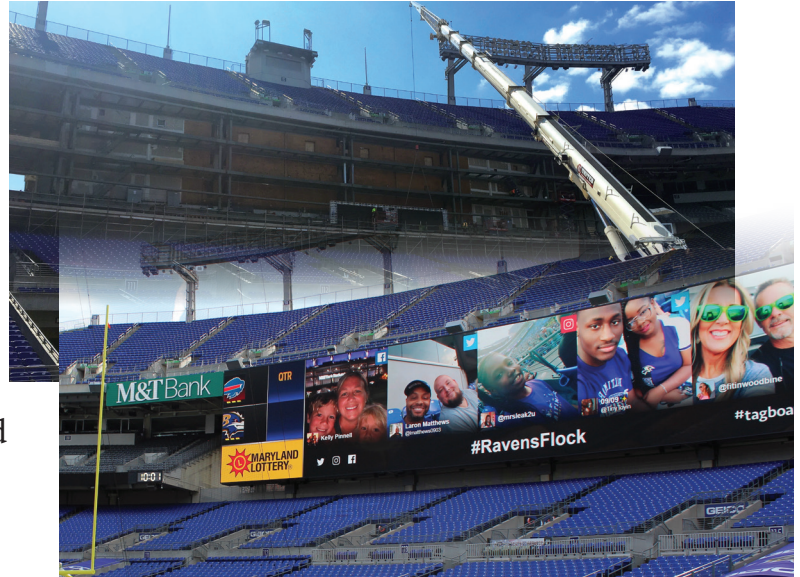
→ Including the new stadium signage and state of the art video boards

✓ 25th Anniversary of Oriole Park at Camden Yards

→ #4 in fan experience-
Stadium Journey

✓ Oversaw multiple renovations of the Warehouse at Camden Yards tenant spaces

✓ MTA/MARC Camden Station redevelopment to break ground



GENERAL ADMINISTRATIVE FUNDING

Outstanding Debt Service

Outstanding Debt and Annual Debt Service ~ as of June 30, 2017

	Camden Yards		Hippodrome Performing Arts Center		Montgomery County Conference Center		Total	
	Principal	Debt Service	Principal	Debt Service	Principal	Debt Service		
2018	\$19,633,119	\$24,442,142	\$1,420,000	\$1,583,768	\$1,105,000	\$1,555,250	\$22,158,119	\$27,581,160
2019	\$20,066,432	\$23,987,162	\$1,445,000	\$1,581,788	\$1,160,000	\$1,555,000	\$22,671,432	\$27,123,950
2020	\$20,890,006	\$23,886,776	\$1,475,000	\$1,581,443	\$1,220,000	\$1,557,000	\$23,585,006	\$27,025,219
2021	\$8,036,092	\$10,364,879	\$1,505,000	\$1,578,993	\$1,280,000	\$1,556,000	\$10,821,092	\$13,499,872
2022	\$8,439,841	\$10,371,134	\$1,545,000	\$1,583,625	\$1,345,000	\$1,557,000	\$11,329,841	\$13,511,759
2023-2046	\$30,181,576	\$34,048,883	\$0	\$0	\$2,895,000	\$3,114,000	\$33,076,576	\$37,162,883
	\$107,247,066	\$127,100,976	\$7,390,000	\$7,909,617	\$9,005,000	\$10,894,250	\$123,642,066	\$145,904,843

Baltimore City Public Schools

	Series 2016		Series 2018A		Series 2018B		Total	
	Principal	Debt Service	Principal	Debt Service	Principal	Debt Service	Principal	Debt Service
2018	\$5,055,000	\$20,805,750	\$7,600,000	\$12,575,133	\$12,655,000	\$33,380,883	\$12,655,000	\$33,380,883
2019	\$5,310,000	\$20,808,000	\$6,385,000	\$27,327,000	\$11,695,000	\$48,135,000	\$11,695,000	\$48,135,000
2020	\$5,575,000	\$20,807,500	\$6,705,000	\$27,327,750	\$12,280,000	\$48,135,250	\$12,280,000	\$48,136,250
2021	\$5,850,000	\$20,803,750	\$7,045,000	\$27,332,500	\$12,895,000	\$48,136,250	\$12,895,000	\$48,136,250
2022	\$6,145,000	\$20,806,250	\$7,390,000	\$27,325,250	\$13,535,000	\$48,131,500	\$13,535,000	\$48,131,500
2023-2046	\$287,080,000	\$499,316,250	\$391,315,000	\$704,029,250	\$678,395,000	\$1,203,345,500	\$678,395,000	\$1,203,345,500
	\$315,015,000	\$603,347,500	\$426,440,000	\$825,916,883	\$741,455,000	\$1,429,264,383	\$741,455,000	\$1,429,264,383

Baltimore City Public Schools Construction and Revitalization Program

	Series 2018A		
	Series 2018A	Series 2018B	
Issued	January 23, 2018	True interest cost	3.71%
Closed	February 7, 2018	Average annual debt service	\$28,252,573
Bond rating (Moody's, S&P, Fitch)	Aa3, AA-, AA	Construction Proceeds	\$495,693,705
Par amount	\$426,400,000	Annual debt service with the Series 2016	\$48,135,000
Premium	\$70,016,796		

MARYLAND SPORTS

Administrative Update

- ✓ House Bill 1619/Senate Bill 1148: Maryland Stadium Authority - Maryland Sports and Affiliated Foundations approved unanimously, signed into law May 25, 2017
- ✓ In FY17, **320+ events** touched generating over **\$181.4 million in direct spending** on Maryland's economy.
- ✓ **14 TEAM MARYLAND partners** in FY17, **16 in FY18**
- ✓ Maryland Sports named *Tourism Partner of the Year - Wicomico County (2017)*
- ✓ Kelli Gerding joins Maryland Sports staff
- ✓ Terry Hasseltine named *2017 NASC Sport Tourism Executive of the Year*

In the News

- ✓ **TEAM MARYLAND** partners insert in Sports Business Journal;
- ✓ **TEAM MARYLAND** Sports Planning Guide spread;
- ✓ Sports Destination Management editorial on Maryland and advertisements
- ✓ SportsEvents **TEAM MARYLAND** profile
- ✓ Press release/media alerts: sent out 20 releases to 2,890 recipients
- ✓ Our quarterly newsletter "Maryland at Play", now "**Maryland Sports Commission Newsletter**", sent out to 8,692 recipients.
- ✓ Sponsored PressBox's "Best of Maryland"- January 2018

Major Events Secured

- ✓ Atletix signs 3 year deal for Youth Baseball Nationals in Wicomico County (**TEAM MARYLAND** partner)
- ✓ 2021 FIL Women's World Cup
- ✓ NCAA Division I Women's Lacrosse National Championships 2019-2022; Division III 2021 2019-20, 2022 at Johns Hopkins University
2021 at Towson University,
- ✓ Star Worlds 2018

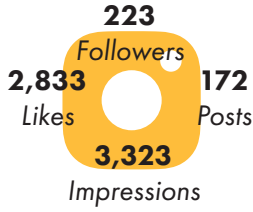
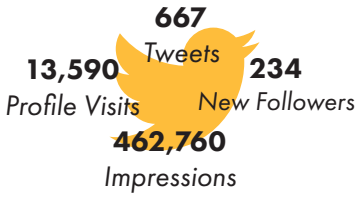
Sponsorship/Attendance

- ✓ **TEAM MARYLAND** hosted significant client event at *NASC Sports Event Symposium 2017*: 60+ Rights Holders attended
- ✓ **TEAM MARYLAND** sponsors & participates in *MTTS & Tourism Day @ the Gold Level*
- ✓ Maryland Sports sponsored "Tech Tuesday" at *US Sports Congress*, and attended the conference;
- ✓ **TEAM MARYLAND** and MAASA were the trade show floor sponsors at the *2017 NASC Sports Event Symposium*, and attended the conference;
- ✓ Maryland Sports sponsored the IronMan Maryland and 10K Across the Bay
- ✓ Maryland Sports sponsored the ambassadors at the SportsTravel's *TEAMS 2016 & 2017 Conference & Expo*, and attended the conference;
- ✓ Maryland Sports was a sponsor of the *US Lacrosse Convention (2017 & 2018)* and *USA Rugby National Development Summit*.
- ✓ Maryland Sports' staff and **TEAM MARYLAND** members also attended, *SportsEvents' S.P.O.R.T.S. Relationship Conference*, *ConnectSports Marketplace/Olympic SportsLink & Women in Sport's Leadership Summit*; and *AAU Conference*.



MARYLAND SPORTS

Social Review and Impact



Direct Spending Impact

FY17 EVENTS & DIRECT SPENDING

324

Events Touched in FY17

\$181,400,000

in Direct Spending

Direct Spend by TEAM Maryland partners*

\$27,138,000 Baltimore City	\$25,525,000 Annapolis/Anne Arundel	\$13,175,000 Baltimore
\$2,325,000 Charles	\$13,092,000 Harford	\$3,750,000 Cecil
\$2,200,000 Frederick		\$20,155,000 Howard
\$8,440,000 Montgomery	\$12,450,000 Ocean City	\$9,750,000 Prince George's
\$12,768,000 Wicomico	\$4,322,000 Washington	\$2,400,000 Worcester

*Based on Maryland Sports Event Database

FY18 and Beyond

- Hosting
 - Inaugural Maryland Sports Spelling Bee
 - USATF Masters Indoor Championships
 - USA Field Hockey Summit
 - Bassmaster Elite
- Recognized **#1**
 - IronMan Maryland **#1** in Overall Global Athlete Satisfaction
 - 2nd Best Post-Race Celebration
 - 4th in Best Overall Bike
 - 7th in Will Recommend to a Friend
 - Tied for 6th in Best Race Food
 - 9th in Best Host City Experience
 - 9th in Run Course
 - 10th in Overall Swim
- Launched
 - New **TEAM MARYLAND** specific website- www.TEAMMARYLAND.us or TEAMMD.us

Maryland Sports

Spelling Bee

USA FIELD HOCKEY SUMMIT



in Harford County



PROJECTS & STUDIES

Current Studies

WORCESTER COUNTY ARENA & SPORTS COMPLEX

- Requested by Worcester County
- Study evaluated benefits of an indoor arena and multi-field sports complex
- Market Studies released in 2017

MARKET AND ECONOMIC STUDY OF PIMLICO RACECOURSE- PHASE II

- Requested by the Maryland Department of Labor, Licensing and Regulations
 - Study to evaluate racing and non-racing development opportunities at Pimlico Racecourse
 - MOU under negotiation
 - Expected to begin this Spring
 - Budget is \$426,335



BALTIMORE CITY CONVENTION CENTER EXPANSION

- Phase I
 - Requested by Baltimore City
 - Budget of \$1 million funded by state, city and private sources
 - Due Diligence Study; Program Review; Conceptual Design; Revised Economics
 - Scheduled for release Spring 2018
- Phase II
 - Budget is \$60,000

BALTIMORE CIRCUIT COURTHOUSE DEVELOPMENT OPTIONS

- Requested and funded by Circuit Court
- Budget is \$84,000
- Procurement process to identify all development options in the city

BALTIMORE STATE CENTER ALTERNATE LAND USE

- Requested by Department of General Services
- Budget is \$79,000
- Released January 2018

Current Projects

OCEAN CITY CONVENTION CENTER EXPANSION

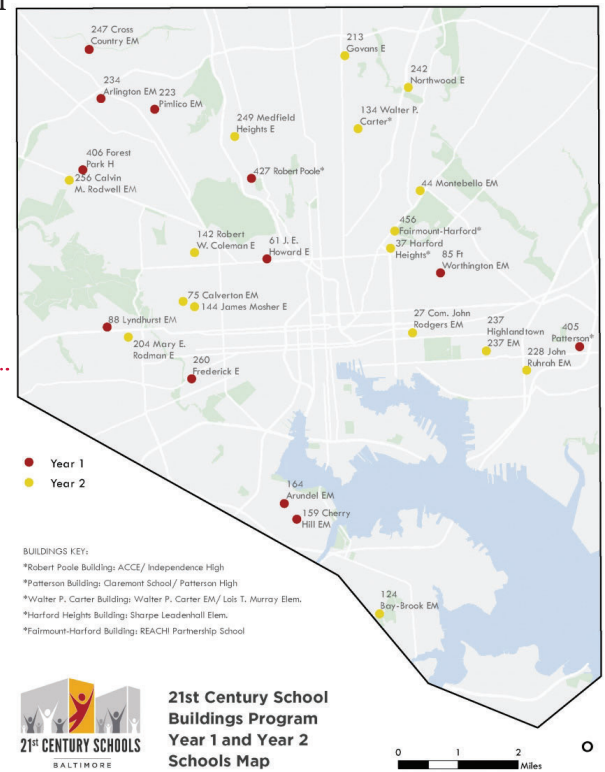
- Requested by the Town of Ocean City
- \$34 million expansion and renovation project
- Significant economic and fiscal impact projections
- Fiscal Benefits estimated between \$3.3 and \$4.4 million annually

BALTIMORE CITY PUBLIC SCHOOLS CONSTRUCTION

The Baltimore City Public Schools Construction and Revitalization Act of 2013 authorizes MSA to leverage \$60 million dollars into bonds to support an estimated 26-28 school renovation and replacement projects.

Program Update & Successes

- Bid results for the first nine (9) schools are averaging 5% under estimate
- First Bond Sale for \$320 million and generated \$66 million in premium
- Second Bond Sale for \$426 million and generated \$70 million in premium
- MSA now oversees the management and administration of all projects
- First two (2) schools opened on schedule, Summer 2017
- Two (2) additional schools are complete with a March move date
- Five (5) schools are in construction
- Currently six (6) schools are in design and 12 are in planning
- Program to be substantially complete by 2021



Year 1 Schools

- SUMMER 2017
 - Fort Worthington Elementary / Middle
 - Frederick Elementary
- WINTER 2018
 - Dorothy Height Elementary / Middle
 - Lyndhurst Elementary / Middle
- SUMMER 2018
 - Forest Park High School
 - Arundel Elementary
 - Cherry Hill Elementary / Middle
 - Pimlico Elementary / Middle
 - Robert Poole Building
- SUMMER 2019
 - Arlington Elementary

Local Hiring Plan for New Hires

School	Local New Hires
Arundel Elementary	38
Cherry Hill Elementary/Middle	26
Forest Park High School	22
Ft. Worthington Elementary/Middle	24
Frederick Elementary	28
Lyndhurst Elementary/Middle	47
Robert Poole Building	25
Pimlico Elementary/Middle	29
John Eager Howard	18
TOTAL	257

BALTIMORE CITY PUBLIC SCHOOLS CONSTRUCTION

Year 1 Program Summary

School	Project Type	Program Phase
Frederick Elementary	Renovation + Addition	Completed
Ft. Worthington K-8	Replacement	Completed
Lyndhurst PK-8	Renovation + Addition	Completed
John Eager Howard Elementary	Renovation + Addition	Completed
Robert Poole Building	Renovation + Addition	Construction
Cherry Hill 3-8	Renovation + Addition	Construction
Arundel PK-2	Replacement	Construction
Forest Park High School	Renovation + Addition	Construction
Pimlico PK-8	Renovation + Addition	Construction
Patterson High School	Replacement	On hold
Arlington PK-5	Renovation + Addition	GMP Development

Year 2 Program Summary

School	Project Type	Program Phase	Expected Phase Completion
John Ruhrah Elementary/Middle	Renovation & Addition	Design	March 2018
Calvin M. Rodwell Elementary/Middle	Replacement	Design	June 2018
Medfield Heights Elementary	Replacement	Architect Procurement	March 2018
Cross Country Elementary/Middle	Renovation	Feasibility Study	May 2018
Fairmount-Harford High School	Renovation & Addition	Design	May 2018
Govans Elementary	Replacement	Architect Procurement	March 2018
Walter P. Carter Elementary/Middle and Lois T. Murray Elementary/Middle	Replacement	Design	January 2019
Bay-Brook Elementary	Replacement	Design	June 2018
Calverton Grades 3-8	Replacement	Feasibility Study	May 2018
Harford Heights Elementary and Sharp-Leadenhall Elementary	Renovation & Addition	Feasibility Study	April 2018
Mary E. Rodman Elementary	Renovation & Addition	Design	January 2019
Montebello Elementary/Middle	Renovation	Feasibility Study	June 2018
Commodore John Rodgers Elementary/ Middle	Addition	Feasibility Study	June 2018
Highlandtown #237 Elementary/Middle	Addition	Feasibility Study	June 2018
Northwood Elementary	TBD	Feasibility Study	June 2018
Robert W. Coleman Elementary	Renovation	Feasibility Study	May 2018
James Mosher PK-2	Renovation & Addition	Feasibility Study	June 2018

BALTIMORE CITY PUBLIC SCHOOLS CONSTRUCTION

Contract Administration MBE

Project Number & Contract No.	Project Name	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
YEAR 1 SCHOOLS							
21st CENTURY SCHOOL BUILDINGS PROGRAM							
BCS-001	Program Manager Services	\$6,257,816.30	29.00%	29.00%	\$1,814,766.73	\$1,814,766.73	29.00%
BCS-002	LEED/Green Building Consulting Services	\$905,358.00	10.00%	11.18%	\$101,219.02	\$101,219.02	11.18%
BCS-024	Code Consultant - Year 1	\$924,934.73	10.00%	11.00%	\$101,742.82	\$101,742.82	11.00%
BCS-049	Risk Management Consulting Services	\$672,954.00	0.00%	0.00%	\$0.00	\$0.00	0.00%
N/A	Oce Color Wave 300 Wide Format Printer	\$36,732.00	0.00%	0.00%	\$0.00	\$0.00	0.00%
BCS-057	OCIP - Insurance Brokerage and Administration Services	\$650,000.00	20.00%	20.00%	\$130,000.00	\$130,000.00	20.00%
ARLINGTON							
BCS-026	A/E - Arlington	\$1,731,984.00	29.00%	29.20%	\$505,739.33	\$505,739.33	29.20%
BCS-025	CM - Preconstruction - Arlington	\$117,253.50	29.00%	29.43%	\$34,507.71	\$34,507.71	29.43%
BCS-058	Commissioning Agent - Arlington	\$89,815.95	10.00%	14.00%	\$12,574.23	\$12,574.23	14.00%
ARUNDEL							
BCS-020	A/E - Arundel	\$1,878,800.00	29.00%	29.00%	\$544,852.00	\$544,852.00	29.00%
BCS-021	CM - Arundel	\$85,274.00	29.00%	29.00%	\$24,729.46	\$24,729.46	29.00%
O21-A1	Arundel GMP Amendment	\$36,859,523.00	30.00%	36.18%	\$13,335,775.42	\$13,335,775.42	36.18%
IT/AV Amendment		\$1,604,389.00					
BCS-029	Commissioning Agent - Arundel	\$110,942.00	10.00%	18.00%	\$19,969.56	\$19,969.56	18.00%
BCS-053	Arundel - T & I	\$69,906.00	10.00%	10.00%	\$6,990.60	\$6,990.60	10.00%

BALTIMORE CITY PUBLIC SCHOOLS CONSTRUCTION

Contract Administration MBE- Continued

Project Number & Contract No.	Project Name	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
CHERRY HILL							
BCS-018	A/E - Cherry Hill EM School	\$1,930,840.00	29.00%	30.24%	\$583,886.02	\$1,930,840.00	100.00%
BCS-019	CM - Cherry Hill EM School	\$107,661.10	29.00%	29.25%	\$31,490.87	\$31,490.87	29.25%
019-A1-A2	Cherry Hill EM School GMP Amendment Total	\$42,085,788.00	30.00%	33.55%	\$14,119,781.87	\$14,119,781.87	33.55%
BCS-030	Commissioning Agent - Cherry Hill	\$101,945.25	10.00%	10.00%	\$10,194.53	\$101,945.25	100.00%
BCS-050	Swing Space Reno. - Cherry Hill	\$757,361.00	0.00%	0.00%	\$0.00	\$757,361.00	100.00%
BCS-048	Moving & Relocation Svcs. - Cherry Hill	\$89,197.50	0.00%	0.00%	\$0.00	\$0.00	0.00%
BCS-060	Cherry Hill EM School- T & I	\$126,845.00	10.00%	10.00%	\$12,684.50	\$12,684.50	10.00%
FOREST PARK							
BCS-022	A/E -Forest Park HS	\$2,638,274.00	29.00%	29.01%	\$765,363.29	\$765,363.29	29.01%
BCS-023	CM -Forest Park HS	\$112,991.80	29.00%	29.11%	\$32,891.91	\$32,891.91	29.11%
023-A1	Forest Park HS GMP Amendment	\$56,193,983.00	30.00%	33.79%	\$18,987,946.86	\$18,987,946.86	33.79%
BCS-031	Commissioning Agent - Forest Park	\$100,288.65	10.00%	10.00%	\$10,028.87	\$100,288.65	100.00%
BCS-052	Swing Space Reno. - Forest Park	\$724,120.00	0.00%	0.00%	\$0.00	\$724,120.00	100.00%
BCS-047	Moving & Relocation Svcs. - Forest Park	\$114,306.15	0.00%	0.00%	\$0.00	\$114,306.15	100.00%
BCS-061	Forest Park HS- T & I	\$86,526.00	10.00%	10.00%	\$8,652.60	\$8,652.60	10.00%
FREDERICK							
BCS-004	A/E - Frederick Elementary	\$1,527,000.00	29.00%	31.00%	\$473,370.00	\$473,370.00	31.00%

BALTIMORE CITY PUBLIC SCHOOLS CONSTRUCTION

Contract Administration MBE- Continued

Project Number & Contract No.	Project Name	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Total Participation (spend)	MBE Total Commitment (spend)
BCS-008	CM Services - Preconstruction - Frederick	\$118,323.00	29.00%	29.00%	\$34,313.67	29.00%
004-A1-A2	Frederick GMP Amendment Total	\$25,135,322.00	32.00%	31.87%	\$8,010,627.12	31.87%
BCS-007	Commissioning Agent - Frederick	\$68,383.00	10.00%	10.00%	\$6,838.30	10.00%
BCS-032	Frederick - T & I	\$95,030.40	10.00%	12.00%	\$11,403.65	12.00%
BCS-062	Frederick - Design, Furnish, and Install AV, Network, & Telecom	\$1,965,356.87	15.00%	15.00%	\$294,803.53	100.00%
BCS-065	Moving & Relocation Svcs. - Frederick	\$26,411.00	0.00%	0.00%	\$0.00	0.00%
FT WORTHINGTON		\$857,558.87	15.00%	15.00%	\$128,633.83	15.00%
BCS-003	A/E - Fort Worthington Elementary	\$1,941,357.00	29.00%	52.14%	\$1,012,223.54	52.14%
BCS-006	CM Services - Ft. Worthington	\$120,831.00	29.00%	29.00%	\$35,040.99	29.00%
006-A1-A2	Fort Worthington GMP Total	\$33,080,646.00	32.00%	31.95%	\$10,569,266.40	31.95%
BCS-005	Commissioning Agent - Ft. Worthington	\$82,517.00	10.00%	10.00%	\$8,251.70	10.00%
BCS-033	Fort Worthington - T & I	\$96,452.40	10.00%	12.00%	\$11,574.29	12.00%
BCS-063	Ft. Worth - Design, Furnish, and Install AV, Network, & Telecom	\$2,197,130.26	15.00%	15.00%	\$329,569.54	100.00%
BCS-066	Moving & Relocation Svcs. - Ft. Worthington	\$37,400.00	0.00%	0.00%	\$0.00	0.00%
Bill of Materials - FFE - Ft. Worthington		\$986,857.92	15.00%	15.00%	\$148,028.69	15.00%

BALTIMORE CITY PUBLIC SCHOOLS CONSTRUCTION

Contract Administration MBE- Continued

Project Number & Contract No.	Project Name	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
JOHN E HOWARD							
BCS-012	A/E - John E. Howard Elementary	\$1,519,446.00	29.00%	62.38%	\$947,830.41	\$1,519,446.00	100.00%
BCS-011	CM - Preconstruction Services - John E. Howard Elementary	\$141,501.00	29.00%	29.00%	\$41,035.29	\$41,035.29	29.00%
O11-A1	John Eager Howard GMP Amendment	\$28,359,808.00	30.00%	33.65%	\$9,543,075.39	\$9,543,075.39	33.65%
IT/AV Amendment							
BCS-016	Commissioning Agent - John E. Howard	\$105,091.00	10.00%	11.00%	\$11,560.01	\$11,560.01	11.00%
BCS-041	Swing Space Reno. - John Eager Howard	\$138,500.00	0.00%	0.00%	\$0.00	\$0.00	0.00%
BCS-045	Moving & Relocation Svcs. (Pre-Con) - John Eager Howard	\$67,613.10	0.00%	0.00%	\$0.00	\$0.00	0.00%
BCS-056	John Eager Howard - T & I	\$89,181.60	10.00%	10.00%	\$8,918.16	\$8,918.16	10.00%
BCS-067	Moving & Relocation Svcs. (Post Con) - John Eager Howard	\$49,803.50	0.00%	0.00%	\$0.00	\$0.00	0.00%
Bill of Materials - FFE - John Eager Howard		\$82,967.65			\$0.00	\$0.00	0.00%
LYNDHURST							
BCS-009	A/E - Lyndhurst Elementary	\$1,432,800.00	29.00%	33.00%	\$472,824.00	\$472,824.00	33.00%
BCS-010	CM - Lyndhurst Elementary	\$108,015.00	29.00%	29.00%	\$31,324.35	\$31,324.35	29.00%
O10-A1	Lyndhurst GMP Amendment	\$35,204,180.00	30.00%	30.00%	\$10,561,254.00	\$10,561,254.00	30.00%
IT/AV Amendment							
BCS-015	Commissioning Agent - Lyndhurst Elementary	\$99,615.00	10.00%	18.17%	\$18,100.05	\$99,615.00	100.00%

BALTIMORE CITY PUBLIC SCHOOLS CONSTRUCTION

Contract Administration MBE- Continued

Project Number & Contract No.	Project Name	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
BCS-042	Swing Space Reno. - Lyndhurst	\$92,222.00	0.00%	0.00%	\$0.00	\$92,222.00	100.00%
BCS-044	Moving & Relocation Svcs. (Pre Con) - Lyndhurst	\$50,274.00	0.00%	0.00%	\$0.00	\$0.00	0.00%
BCS-054	Lyndhurst - T & I	\$96,114.00	10.00%	10.00%	\$9,611.40	\$9,611.40	10.00%
BCS-068	Moving & Relocation Svcs. (Post Con) - Lyndhurst	\$41,640.50	0.00%	0.00%	\$0.00	\$0.00	0.00%
Bill of Materials - FFE - Lyndhurst		\$1,085,640.60	15.00%	15.00%	\$162,846.09	\$162,846.09	15.00%
PATTERSON/CLAREMONT							
BCS-036	A/E - Patterson/Claremont	\$2,799,892.00	29.00%	52.00%	\$1,455,943.84	\$1,455,943.84	52.00%
BCS-037	CM - Preconstruction - Patterson/Claremont	\$125,061.83	29.00%	29.00%	\$36,267.93	\$36,267.93	29.00%
BCS-039	Commissioning Agent - Patterson/Claremont	\$129,074.40	10.00%	10.00%	\$12,907.44	\$12,907.44	10.00%
PIMLICO							
BCS-028	A/E - Pimlico	\$1,820,000.00	29.00%	29.60%	\$538,720.00	\$538,720.00	29.60%
BCS-027	CM - Pimlico	\$117,253.50	29.00%	29.43%	\$34,507.71	\$34,507.71	29.43%
O27-A1-A2	Pimlico GMP Total	\$37,836,910.24	30.00%	33.39%	\$12,633,744.33	\$12,633,744.33	33.39%
BCS-034	Commissioning Agent - Pimlico	\$100,164.75	10.00%	10.00%	\$10,016.48	\$10,016.48	10.00%
BCS-051	Swing Space Reno. - Pimlico	\$688,767.40	0.00%	0.00%	\$0.00	\$688,767.40	100.00%
BCS-046	Moving & Relocation Svcs. - Pimlico	\$108,425.10	0.00%	0.00%	\$0.00	\$0.00	0.00%
BCS-059	Pimlico - Testing and Inspection	\$180,370.60	10.00%	10.00%	\$18,037.06	\$18,037.06	10.00%
ROBERT POOLE							
BCS-013	A/E Robert Poole Building	\$2,466,870.00	29.00%	29.52%	\$728,220.02	\$2,466,870.00	100.00%
BCS-014	CM - Robert Poole Building	\$105,266.00	29.00%	30.00%	\$31,579.80	\$31,579.80	30.00%

BALTIMORE CITY PUBLIC SCHOOLS CONSTRUCTION

Contract Administration MBE- Continued

Project Number & Contract No.	Project Name	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
014-A1	Robert Poole GMP Amendment #1	\$38,507,745.00	30.00%	30.61%	\$11,787,220.74	\$11,787,220.74	30.61%
BCS-017	Commissioning Agent - Robert E. Poole	\$97,565.00	10.00%	17.00%	\$16,586.05	\$16,586.05	17.00%
BCS-040	Swing Space Reno. - Robert Poole	\$353,500.00	0.00%	0.00%	\$0.00	\$0.00	0.00%
BCS-043	Moving & Relocation Svcs. - Robert Poole	\$78,477.00	0.00%	0.00%	\$0.00	\$0.00	0.00%
BCS-055	Robert Poole - T & I	\$127,548.00	10.00%	10.00%	\$12,754.80	\$12,754.80	10.00%
TOTAL (YEAR 1)		\$385,022,979.42		31.53%	\$121,394,618.78	\$131,230,254.40	34.08%
YEAR 2 SCHOOLS							
21st CENTURY SCHOOL BUILDINGS PROGRAM							
BCS-02-100	Code Consultant - Year 2	\$1,528,504.00	10.00%	10.00%	\$152,850.40	\$152,850.40	10.00%
FEASIBILITY STUDIES							
BCS-201	FS - Medfield Heights Elementary School	\$40,477.00	29.00%	40.47%	\$16,381.04	\$40,477.00	100.00%
BCS-202	FS - Cross Country	\$47,500.00	29.00%	35.80%	\$17,005.00	\$17,005.00	35.80%
BCS-203	FS - John Ruhrah	\$45,500.00	29.00%	35.70%	\$16,243.50	\$16,243.50	35.70%
BCS-204	FS - Calvin M. Rodwell	\$46,500.00	29.00%	36.15%	\$16,809.75	\$16,809.75	36.15%
BCS-205	FS - Govans	\$61,291.00	29.00%	36.79%	\$22,548.96	\$22,548.96	36.79%
BCS-206	FS - Bay Brook	\$57,000.00	29.00%	31.50%	\$17,955.00	\$57,000.00	100.00%
BCS-207	FS - Calverton	\$57,000.00	29.00%	31.50%	\$17,955.00	\$57,000.00	100.00%
BCS-208	FS - Walter P. Carter	\$53,350.00	29.00%	51.40%	\$27,421.90	\$27,421.90	51.40%
BCS-209	FS-Harford Heights Elementary School	\$62,648.30	29.00%	39.94%	\$25,021.73	\$25,021.73	39.94%
BCS-210	FS -Montebello	\$58,830.53	29.00%	49.20%	\$28,944.62	\$58,830.53	100.00%

BALTIMORE CITY PUBLIC SCHOOLS CONSTRUCTION

Contract Administration MBE- Continued

Project Number & Contract No.	Project Name	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
BCS-211	FS - Mary Rodman	\$54,793.60	29.00%	52.00%	\$28,492.67	\$28,492.67	52.00%
BCS-214	FS - James Mosher	\$66,500.00	29.00%	44.00%	\$29,260.00	\$29,260.00	44.00%
BCS-212	FS - Northwood	\$60,881.80	29.00%	36.00%	\$21,917.45	\$21,917.45	36.00%
BCS-213	FS - Robert W. Coleman	\$62,242.60	29.00%	32.00%	\$19,917.63	\$19,917.63	32.00%
BCS-215	FS - Highlandtown Elementary/Middle	\$62,358.00	29.00%	34.60%	\$21,575.87	\$21,575.87	34.60%
BCS-216	FS - Commodore John Rodgers Elementary/Middle	\$62,358.00	29.00%	34.60%	\$21,575.87	\$21,575.87	34.60%
BAY-BROOK ELEMENTARY/MIDDLE							
BCS-02-004-AE	AE - Bay-Brook E/M	\$2,129,417.00	31.00%	31.10%	\$662,248.69	\$662,248.69	31.10%
BCS-02-004-CM	CM - Pre-Construction - Bay-Brook E/M	\$90,522.00	29.00%	30.00%	\$27,156.60	\$27,156.60	30.00%
CALVIN M. RODWELL ELEMENTARY/MIDDLE							
BCS-02-003-AE	AE - Calvin M. Rodwell E/M	\$1,679,673.88	31.00%	31.20%	\$524,058.25	\$524,058.25	31.20%
BCS-02-003-CM	CM - Pre-Construction - Calvin M. Rodwell E/M	\$75,063.19	29.00%	29.00%	\$21,768.33	\$21,768.33	29.00%
FAIRMOUNT HARFORD BUILDING							
BCS-02-002-DB	Design Build - Fairmount Harford Bldg.	\$192,743.00	20.00%	37.00%	\$71,314.91	\$71,314.91	37.00%
JOHN RUHRAH ELEMENTARY/MIDDLE							
BCS-02-001 AE	AE - John Ruhrah E/M	\$1,641,718.62	31.00%	52.14%	\$855,992.09	\$855,992.09	52.14%
BCS-02-001 CM	CM - Pre-Construction - John Ruhrah E/M	\$56,619.20	29.00%	29.00%	\$16,419.57	\$16,419.57	29.00%
TOTAL (YEAR 2)		\$10,252,206.72		26.15%	\$2,680,834.82	\$2,812,906.69	27.44%
TOTAL (YR 1 & YR 2)		\$395,275,186.14		31.39%	\$124,075,453.60	\$134,043,161.09	33.91%

City Schools Procurement/Contract
MSA Procurement/City Schools Contracts

BALTIMORE CITY PUBLIC SCHOOL CONSTRUCTION

School Construction Savings

Building Name	Enrollment Projection ¹	SRC	Square Feet	SQFT/ Student	EAP Estimates	Construction Cost Estimate	Construction Bids	Construction Savings	\$/SF Construction
Arlington #234	430	471	102,300	217	\$41,260,642	\$-	-	\$-	\$-
Arundel #164	473	636	113,647	179	\$44,253,516	\$37,800,000	\$36,859,523	\$(940,477)	\$324
Cherry Hill #159	645	932	129,509	139	\$48,281,839	\$42,000,000	\$42,085,788	\$85,788	\$325
Forest Park #406	778	927	199,785	216	\$70,122,898	\$60,400,000	\$56,193,983	\$(4,206,017)	\$281
Fort Worthington #085	467	700	103,351	148	\$42,187,379	\$34,300,000	\$33,080,646	\$(1,219,354)	\$320
Frederick #260	461	605	84,961	140	\$30,855,997	\$25,100,000	\$25,135,322	\$35,322	\$296
John Eager Howard #061	351	531	91,346	172	\$33,539,978	\$28,600,000	\$28,359,808	\$(240,192)	\$310
Lyndhurst #088	598	714	110,355	155	\$39,938,364	\$35,300,000	\$35,204,180	\$(95,820)	\$319
Patterson #405	1,283	1512	242,019	160	\$95,000,000	\$-	-	\$-	\$-
Pimlico #223	395	761	119,015	156	\$45,279,387	\$38,700,000	\$37,836,910	\$(863,090)	\$318
Robert Poole #333/#427	707	989	135,896	137	\$55,056,540	\$45,200,000	\$38,507,745	\$(6,692,255)	\$283
Year 1 Schools	6,588	8,778	1,432,184	163	\$545,776,540	\$347,400,000	333,263,905	\$(14,136,095)	\$299

¹ Projections shown 3 years after opening based on 2017 CEFMP dated 7/17/17

PROJECT C.O.R.E.

Project C.O.R.E.- Creating Opportunities for Renewal and Enterprise

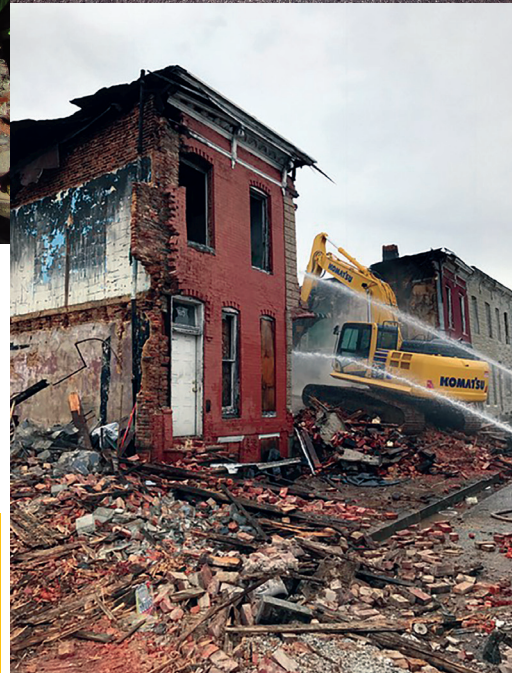
Project C.O.R.E. established new demolition protocols for safe blight removal with up to \$75 million to be invested by FY19. The Maryland Stadium Authority has managed the demolition of 168 blighted structures located throughout Baltimore City.

→ Program Accomplishments

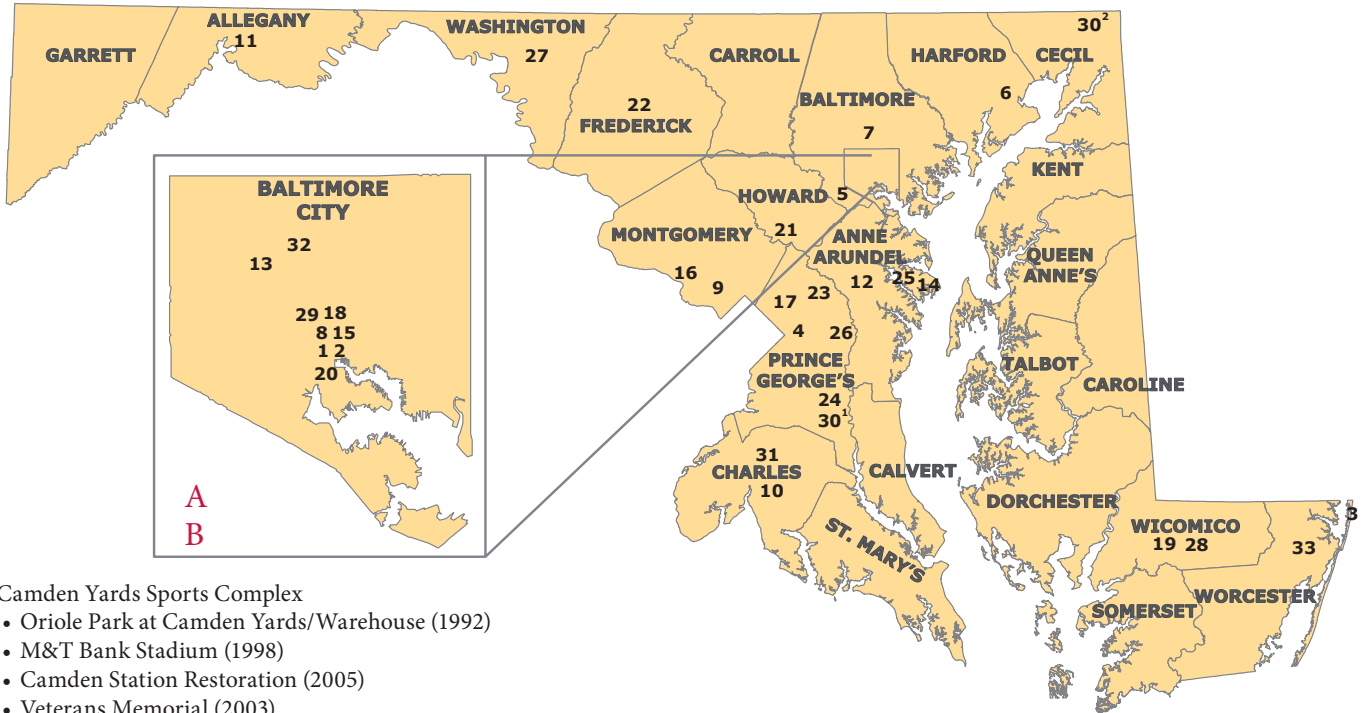
- 1,376 blighted units have been removed (as reported by DHCD in October 2017)
- 4,000 blighted units projected to be removed through FY 2019

→ Program Funding

- Total State Funding FY16-FY19: \$75 million
- Total City Funding FY16-FY19: \$18 million
- DHCD Investment for Redevelopment: \$600 million



PROJECTS & STUDIES 1992- 2018



1. Camden Yards Sports Complex
 - Oriole Park at Camden Yards/Warehouse (1992)
 - M&T Bank Stadium (1998)
 - Camden Station Restoration (2005)
 - Veterans Memorial (2003)
 - Baltimore Gran Prix Pit Lane Improvements (2011)
 - MTA/MARC Camden Station Replacement
2. Baltimore City Convention Center
 - BCCC Expansion (1996)
 - BCCC Expansion/Arena Study (2011)
 - BCCC Expansion Study (2016)
3. Ocean City Convention Center
 - OCCC Expansion (1996)
 - OCCC Study & Expansion (2011)
 - OCCC Performing Arts Center (2014)
 - OCCC Expansion Study & Phase 3
4. University of Maryland, College Park
 - Comcast Center (2002)
 - Softball Field (2002)
 - Parking Garage (2002)
5. UMBC Commons (2002)
6. Ripken Stadium (2005)
7. Uinitas Stadium at Towson University (2002)
8. Hippodrome Theater/France-Merrick Center (2004)
9. Montgomery County Conference Center (2004)
 - North Bethesda Conference Center Parking Structure (2014)
10. Charles County Minor League Stadium (2008)
11. Allegany Motor Sports Park Feasibility Study (2007)
12. Maryland Horse Park Feasibility Study (2007)
13. Coppin State University Physical Education Complex (2010)
14. National Sailing Hall of Fame Feasibility Study (2008)
15. Baltimore Arena Feasibility Study (2007)
16. Montgomery County Arena Study (2007)
17. MLS Stadium Study in Prince George's County (2009)
18. Baltimore City Circuit Courthouse Study
 - Baltimore City Circuit Courthouse (2011)
 - Baltimore City Circuit Courthouse (2016)
19. Wicomico County Youth and Civic Center Study (2012)
20. Baltimore City Soccer Stadium Study (2010)
21. Troy Park Tennis Feasibility Study (2012)
22. City of Frederick Conference Center Study (2012)
23. Washington Redskins Training Center/Headquarters Study (2012)
24. Show Place Arena Study (2012)
25. Annapolis Arts Center Study (2012)
26. Bowie Lacrosse Stadium Study (2012)
 - Green Branch Multi-Field Sports Complex Study (2014)
 - Collington Stream Valley Park Lacrosse Complex (2015)
27. Hagerstown Stadium Lease Study (2012)
28. Perdue Stadium Improvements Study (2012)
29. State Center (2014)
 - Baltimore State Center Alternative Land Use Study (2016)
30. Market and Economic Analysis for the Proposed New Maryland Horse Park System (2015)
31. Market and Economic Analysis for a Proposed New Multi-Purpose Civic Center in Waldorf (2015)
32. Market and Economic Study of Pimlico Racecourse (2016)
33. Worcester County Arena & Sports Complex (2016)
 - A. Baltimore City Public Schools Program
 - B. Project C.O.R.E.



Our mission to **plan, finance, build and manage sports and entertainment facilities** in Maryland is ***still holding strong after 30+ years;***

We endeavor to provide **enjoyment, enrichment, education, and business opportunities for citizens every day;**

We continuously **develop partnerships** with local governments, universities, private enterprise and **the community;**

And we will continue to do so for the next 30+ years!

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